Message Text

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PAGE 01 OTTAWA 01321 042308Z ACTION EB-08

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TAGS: EAIR, EIND, CA

SUBJECT: AEROSPACE INDUSTRY: THE FUTURE OF CANADAIR

AND DE HAVILLAND

REF: OTTAWA 4985, DEC. 17, 1976, PARA 5

1. BEGIN SUMMARY. ITC MINISTER HAS APPOINTED DAVID GOLDEN TO INVESTIGATE FUTURE PROSPECTS FOR THE GOCOWNED AIRCRAFT MANUFACTURERS. RETURN TO PRIVATE OPERATION WILL BE AMONG THE FACTORS EXAMINED. END SUMMARY.

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- 2. DAVID GOLDEN, PRESIDENT OF TELESAT CANADA, HAS BEEN NAMED BY INDUSTRY, TRADE AND COMMERCE (ITC) MINISTER JEAN CHRETIEN TO INVESTIGATE THE OPTIONS OPEN TO THE GOC IN CONNECTION WITH THE FUTURE OF CANADAIR LIMITED, MONTREAL AND DE HAVILLAND AIRCRAFT OF CANADA LTD., TORONTO.
- 3. ACCORDING TO THE ITC ANNOUNCEMENT: QUOTE. THE LIMITED OFFICIAL USE

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PAGE 02 OTTAWA 01321 042308Z

GOVERNMENT IS UNDERTAKING THIS INVESTIGATION, WITH THE PARTICIPATION OF BOTH COMPANIES, TO ASSESS THE VARIOUS FORMS OF CORPORATE STRUCTURE AND RELATIONSHIP TO GOVERNMENT THAT MIGHT BE MOST APPROPRIATE BOTH IN THE IMMEDIATE FUTURE AND IN THE LONG-TERM. MR. GOLDEN WAS ASKED TO UNDERTAKE THE TASK BECAUSE OF HIS WIDE EXPERIENCE AND PROVEN CAPABILITY IN AEROSPACE, IN

BOTH THE PRIVATE AND THE PUBLIC SECTORS. HE WILL CONTINUE AS PRESIDENT OF TELESAT CANADA. UNQUOTE. 4. MARCH 4 MONTREAL GAZETTE, AFTER REPORTING THE ITC ANNOUNCEMENT, QUOTES GOLDEN IN TELEPHONE INTERVIEW AS SAYING HE WOULD HAVE TO LOOK AT POSSIBILITY OF SALE OF ALL OR PART OF THE TWO COMPANIES BACK TO PRIVATE INDUSTRY, BUT "HE DID NOT KNOW IF IT WAS A WORKABLE IDEA". ARTICLE CONTINUES: QUOTE. HE WOULD BE OUTLINING FOR THE FEDERAL GOVERNMENT WITHIN SIX OR EIGHT MONTHS SEVERAL OPTIONS THAT ARE TECHNICALLY AND ECONOMICALLY WORKABLE. HE WOULD NOT (SIC) BE RECOMMENDING WHICH SOLUTION HE PREFERRED. AMONG THE FACTORS HE WILL BE EXAMINING ARE WHETHER THE TWO COMPANIES SHOULD BE OPERATED SEPARATELY OR AS ONE ORGANIZATION, GOLDEN SAID. HE WOULD ALSO BE LOOKING AT WHETHER THEY SHOULD BE CROWN CORPORATIONS OR 'ASSOCIATED WITH LARGE AIRCRAFT COMPANIES ABROAD.' HE WOULD BE TALKING ABOUT THESE AND OTHER POSSIBILITIES WITH CANADAIR AND DE HAVILLAND AND OTHER INDUSTRY AND GOVERNMENT OFFICIALS. UNQUOTE. END UNCLASSIFIED.

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5. COMMENT: THE FUTURE OF THESE TWO FIRMS IS SOMEWHAT OF AN EMBARRASSMENT TO THE GOC IN THAT THE CIVIL SERVICE HAS BEEN UNABLE TO COME UP WITH AN ACCEPTABLE COURSE OF ACTION WHICH WOULD MEET THREE SOMEWHAT COMPETING OBJECTIVES: (A) MAINTAIN AN EFFICIENT AIRFRAME INDUSTRY IN CANADA UNDER CANADIAN CONTROL; (B) PROTECT THE GOC'S INVESTMENT IN THESE TWO FIRMS; LIMITED OFFICIAL USE

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PAGE 03 OTTAWA 01321 042308Z

AND (C) RESTORE THEM TO PRIVATE OWNERSHIP ON OTHER THAN A GIVE AWAY BASIS. THE GOLDEN INVESTIGATION IS THUS A WAY OF TAKING THE CIVIL SERVICE OFF THE HOOK--BUT IT IS ALSO WELCOMED BY SENIOR OFFICIALS CONCERNED WITH THE INDUSTRY. THEY STILL INSIST THE GOVERNMENT DOES NOT WISH TO BE PERMANENTLY IN THE BUSINESS OF OWNING AIRCRAFT COMPANIES AND DOES NOT WANT TO CONVERT DE HAVILLAND AND CANADAIR TO ONE OR TWO CROWN CORPORATIONS. THEY ALSO SAY THE GOC WISHES TO HAVE INVOLVED WITH THE REORGANIZED ENTITY A SIGNIFICANT FOREIGN (AND HOPEFULLY US) FIRM WHICH COULD PROVIDE LONG-TERM ACCESS TO THE INTERNATIONAL COMMERCIAL MARKET. THEY DO NOT SEE THE MILITARY MARKET AS ONE WITH A SATISFACTORY FUTURE, ALTHOUGH THEY WISH TO PARTICIPATE IN IT TO THE MAXIMUM EXTENT POSSIBLE. NO TIME FRAME FOR THE GOLDEN INVESTIGATION WAS ANNOUNCED BY ITC BUT OFFICIALS ARE HOPEFUL A REPORT WILL BE AVAILABLE BY THE END OF 1977. THAT IS CONSISTENT WITH GOLDEN'S EXPECTATIONS AS STATED IN THE GAZETTE ARTICLE.

	Margaret P. Grafeld	Declassified/Released	US Department of State	EO Systematic Review	22 May 2009
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